



# ދިވެހިސަރުކާރުގެ ގެޒެޓް



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الْحَمْدُ لِلَّهِ رَبِّ الْعَالَمِينَ، وَالصَّلَاةُ وَالسَّلَامُ عَلَى سَيِّدِنَا مُحَمَّدٍ، خَاتَمِ الْأَنْبِيَاءِ وَالْمُرْسَلِينَ،  
وَ عَلَى آلِهِ وَصَحْبِهِ أَجْمَعِينَ.



މިނިސްޓަރުގެ ގެޒެޓް - ދިވެހިސަރުކާރުގެ ގެޒެޓް 2018 3 ވަނަ ބައި 3 ވަނަ ބައި  
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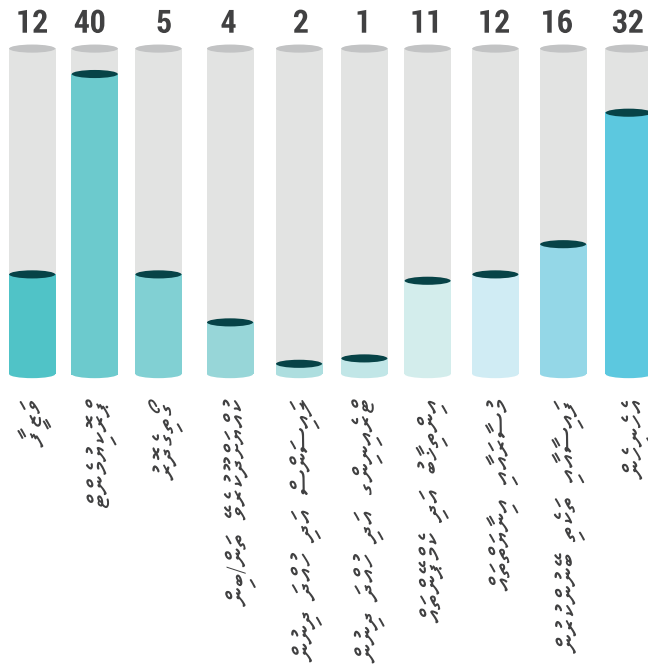


مقیاس ریسک در سازمان در سال 1395

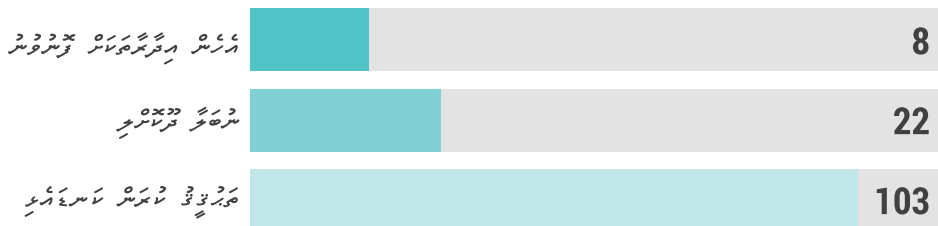


منبع: مقیاس ریسک سازمان در سال 1395 به روش 135

مقیاس ریسک در سازمان در سال 1396



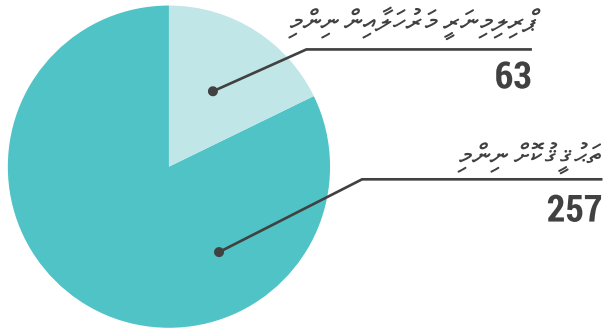
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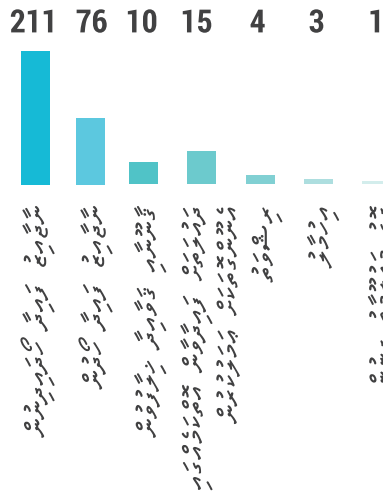
منبع: سهم سازمان در سال 1397 در سازمان و درجه ریسک سازمان در سال 1397 به روش 135 و مقیاس ریسک سازمان در سال 1397 به روش 135



سختی سہولتوں کی فراہمی



سختی سہولتوں کی فراہمی کی صورت



سختی سہولتوں کی فراہمی کے لیے سہولتوں کی فراہمی



سختی سہولتوں کی فراہمی کے لیے سہولتوں کی فراہمی کی صورت



საქართველოს მთავრობის განცხადება

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אנו יודעים שגורם זה יכול להיות קטלני. לכן, עלינו לפעול במהירות ולקחת את החלטותינו ברציפות. יש לנו כוחות רבים וצוותים רבים, ויש לנו את המומחה המוביל בעולם, פרופסור ד"ר רותם שרון, שפיתחה את המודל המאפשר לנו להעריך את סיכונים אלו. אנחנו יודעים כי עלינו להעריך את הסיכונים ולהתאים את התגובה שלנו בהתאם. אנחנו יודעים כי עלינו להעריך את הסיכונים ולהתאים את התגובה שלנו בהתאם. אנחנו יודעים כי עלינו להעריך את הסיכונים ולהתאים את התגובה שלנו בהתאם.

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### התגובה וההתאמה

התגובה וההתאמה... אנחנו יודעים כי עלינו להעריך את הסיכונים ולהתאים את התגובה שלנו בהתאם. אנחנו יודעים כי עלינו להעריך את הסיכונים ולהתאים את התגובה שלנו בהתאם.

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## Photo Gallery



*Global Expert Group Meeting, Srilanka*



*6th INTERPOL global Conference in Abuja, Nigeria*



*Meeting with Hajj Cooperation*



*"Kiyamaa Kiyamaa" Story Telling at Ihahdhoo School*



*Anti-Corruption Training Session at MIRA*



*Workshop on Financial Investigations and Links to Money Laundering in Colombo, Srilanka*

## Anti-Corruption Commission Recreation Club (ACCRC)

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### Cancer Screening Program

The ACCRC conducted a Cancer Screening Program for the ACC staff and their family members. This program was conducted with assistance from the Cancer Society of Maldives. The purpose of the program was to promote and ensure good health among staff and help them detect cancer at an early stage. The participants attended an information session by professionals before going in for screening. A total of 65 staff along with 63 family members, with a total of 128 participants completed this program.



### Shuttle Time, Badminton Training Program

The program was conducted to provide staff with the opportunity for physical wellbeing and activeness to reduce work fatigue and stress. This included familiarization with the rules of badminton and to develop the skills knowledge and confidence to plan and deliver safe and fun badminton lessons to children and youth. The participants took part in a theory session held at ACC before taking practical sessions. The program was facilitated by the Badminton Association of Maldives and was attended by 11 staff from ACC.







## **Overseas Meetings and Conferences**

### **Global Expert Group Meeting**

This year's Global Expert Group meeting was hosted by Sri Lanka's Commission to Investigate Allegations of Bribery or Corruption (CIABOC), and facilitated by the United Nations Office on Drugs and Crime (UNODC) and the United Nations Development Programme (UNDP). The meeting took place in Sri Lanka from 25th to 27th July 2018. The Vice President of ACC, Mr. Muaviz Rasheed attended this meeting on behalf of the Commission. The Global Expert group meeting constituted a follow-up to the Jakarta Conference and aimed to bring together experts and practitioners from across the world to deepen the understanding of the sixteen Jakarta Principles.

### **The 7th Session of Assembly of Parties of the IACA**

The 7th session of "Assembly parties of the International Anti-Corruption Academy (IACA)" took place from 27th to 28th September 2018 in Vienna, Austria. Commissioner Mr. Yazumeed Mohamed attended this session on behalf of ACC. This session was aimed at discussing on development of the main strategies of IACA. It also deliberated on the future prospects of IACA.

### **The 6th INTERPOL Global Conference**

The 6th INTERPOL Global Conference on Human Trafficking in Migrant Smuggling was held on 24th and 25th September 2018 in Abuja, Nigeria. The conference was held in cooperation with Nigeria's National Agency for the Prohibition of Trafficking in Persons, Nigeria Police Force and Nigeria Immigration. Research Officer Ms. Nasira Iqbal represented the ACC by delivering a research presentation that was based on Corruption Risk and Trafficking in Persons of Migrant Workers in the Maldives. Nearly 500 Global experts from 70 countries gathered to discuss a common front against the complex, international groups behind human trafficking and migrant smuggling.



## **Anti-Corruption Training for MIRA and MNU**

A training programme for staff of Maldives Inland Revenue Authority (MIRA) and students of Maldives National University (MNU) was held by ACC Officials. Participants were given information regarding anti-corruption and integrity in these sessions.

## **Overseas Trainings**

### **Intelligence based Investigation**

A training programme on Intelligence based Investigation was attended by Investigation Officer, Ms. Aminath Mohamed on behalf of the Commission. The program was organized by Malaysian Anti-Corruption Academy (MACA) from 23rd to 27th July 2018 in Malaysia. The training was aimed at developing knowledge on intelligence based investigation.

### **Senior Executive Certificate Course for Strategic Management of Anti-Corruption Programme**

The programme on “Senior Executive Certificate Course for Strategic Management of Anti-Corruption Programme” organized by Malaysian Anti-Corruption Academy (MACA) was attended by Commission Member Mr. Sofwath Mohamed on behalf of ACC. The training program took place in Kuala Lumpur, Malaysia from 13th to 17th August, 2018. The programme equips participants to extend and expand their technical knowledge and skills in corruption prevention, and its negative consequences on the prosperity of the nation and society's welfare.

### **Corruption Risk Management Workshop**

Corruption Risk Management Workshop organized by Malaysian Anti-Corruption Academy (MACA) was attended by Investigation Officer, Ms. Maleeha Ahmed. The program took place in Malaysia from 13th to 17th August 2018. This programme provides participants with a range of new corruption risk management techniques that will enhance integrity and promote new forms of accountability and transparency.

### **Financial Investigations and Links to Money Laundering Workshop**

Financial Investigations and Links to Money Laundering Workshop was a training programme organized by United Nations Office on Drugs and Crime (UNODC). Investigation Officers Ms. Shifza Mohamed, Ms. Fathimath Masha Ali, Ms. Mariyam Afrah Moosa and Ms. Aishath Maleeha Zameel attended this training workshop.

This training workshop was held in Colombo, Sri Lanka from 22nd to 24th August 2018. The workshop was designed to provide practical skills and tools to enhance the inter-agency and bilateral cooperation and to facilitate the discussions on international principles in financial investigations, the use of financial documents, identification of suspicious transactions, its reporting and links to money- laundering.



## Quarter Highlights

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### **Awareness Activities**

#### **Bithufangi Radio Programme on VFM**

The Series-5 of the 'Bithufangi' Radio Programme commenced on Villa FM in July 2017. The 'Bithufangi' is a programme conducted by the Anti-Corruption Commission (ACC) focusing on various topics to increase anti-corruption awareness among the public, and to enhance individual integrity. The series with a total of 13 programmes is being aired every Tuesday evening from 10:00 pm to 11:00 pm. The repeats of this programme are being broadcasted on every Friday morning from 09:00 am to 10:00 am.

#### **Awareness Sessions for Students, Teachers and Parents**

Integrity-awareness programmes have been conducted for students of Sheikh Ibrahim School, H.A. Kelaa, Vashafaru School, Baarashu School, Laamu Atoll Education Centre and Hamad Bin Khalifa Al Thani School. Moreover, an anti-corruption awareness session was also held for teachers of Hamad Bin Khalifa Al Thani School and Ghaazee School in Hulhumale'. Another awareness session for parents was conducted at L.Ihahdhoo School.

These sessions highlighted the importance of academic integrity, good conduct, the importance of working against corruption, and national integrity systems. In addition to this, ACC's officials shared information regarding the characteristics of integrity at an assembly held in L. Atoll Education Centre and L. Mukurimagu School.

The sessions were conducted with assistance and cooperation from the island councils under ACC's initiative to open up for city/island councils, schools, and other government institutions to conduct various activities in collaboration with ACC, to promote integrity and anti-corruption awareness.

#### **Procurement Session for Public Officials**


Awareness sessions regarding procurement was conducted for public officials of H.A. Kelaa. The 6-hour session highlighted the importance of working against corruption and how procurement procedures and practices can be best applied as per rules and regulations to mitigate common pitfalls to risk of corruption. This session was attended by total of 16 participants from 5 different institutions, and it was facilitated by ACC Officials.

#### **Training Session conducted with CMDA**

This is an advanced training session on 'Procurement' and 'Anti-Corruption Awareness' that was tailor-made for senior public officials and employees from private companies. The program included information on anti-corruption, organizational and individual integrity, and familiarization with procurement regulations.

The session was held at The Directors Training Programme organized by the Capital Market Development Authority (CMDA). The 3-hour session was delivered by expert Officials from ACC and attended by 33 participants from 27 different institutions.

The session focused on integrity and the role of the ACC, as well as familiarization with the chapter on procurement in the Public Finance Regulations.



The following are some important findings from the perspectives of the community that are directly related to the project.

1. The project is not an apparent priority at the community level, as 63 % of the citizens needed a solution to the problem of soil erosions followed by 23% citizens stood for road developments in the island.
2. Although this project is declared as a community-based project by the World Bank, the M.E.E has neglected to adequately exchange communication with the community, which evidently 97% respondents reported on lack of information from official sources.
3. The importance of advocating on the Right to Information Act for social audit purposes was realized in this survey as 70% respondents indicated that they were aware of the Act whereas 77% has not acquired any information under this Act.
4. Quite alarmingly, 88% of the respondents believed that the project does not avail any benefits to the community and 97% stated that project employer has not obtained the community perceptions on the inception of the project.
5. About the project implementation, 71% respondents believed that they have a right to know about the project undertakings, quite displeasingly 77% respondents noted that the employer lacked to provide adequate information.
6. A citizens' complaint mechanism was reportedly established within the project actors of the City Council, PAMU and MEE but non-disclosure of this information to the public resulted in lack of opportunity for addressing grievances.
7. Participants noted that as the project was being implemented away from the residential areas, there was no major public disturbances or constraints to the public from its implementation.

## Conclusion

The Community-led Social Audit Pilot Program on Eco-Facility Development was the first programme of its kind conducted by the ACC. The findings from the community survey was ostensibly evident-based which cannot be neglected. In summation, the emphasize on the need for inclusiveness of public policy decision making alongside community participation, community engagement, regular exchange of communication, access to information and dialogue making are important for successful service delivery and community empowerment.

To achieve success in project implementations and consecutively receive maximum benefits, it is crucial for the stakeholders of service deliverers and service recipients such as the government, councils, community and contractors to understand, recognize and act their responsible roles through application of good governance principles. Social auditing is once such tool that was modelled by ACC to measure and assess the progress of processes. Therefore, the Commission aims to conduct more of similar programs to promote social accountability in the island communities of the Maldives to empower them on application of information usage for public interest, proactive engagement, and ensure transparency and accountability from the relevant authorities. A detailed research on social audit program is available for the reader on our website: <https://acc.gov.mv/wp-content/uploads/2018/04/SA-report-final-25.03.compressed.pdf>

### The Social Audit Community Survey

Ikleela Ismail, Senior Research Officer & Head of Prevention and Research Unit

#### Introduction

This paper is drawn specifically from the community survey that was administered by the Anti-Corruption Commission (ACC) for the Social Audit Program conducted in Fuvahmulah City during 13-16 November 2017. The Social Audit Pilot Survey was focused on the community perspectives of the Eco-Facility Development Project for the recreational use and construction of boardwalks to access “Bandaara kilhi” and “Dhadimagi Kilhi” in Fuvahmulah City. The employer for this project was Ministry of Environment and Energy (MEE) where the project was fully funded by the World Bank under the Climate Change Adaptation Project in the Maldives.

#### 1. Purpose

The administration of Social Audit Pilot Survey conducted at the Fuvahmulah City was part of the tool kit that was developed for the Community-led Social Audit Pilot Program. The purpose of the community survey was to study the extent to which community participation, exchange of dialogues and community needs are addressed in the project initiation, planning, implementing, monitoring, execution and closing of the project of Eco-Facility Development in Fuvahmulah City at local level. A key objective of the survey is to analyze the community perspectives to the overall project and how the citizens realize the roles of the actors responsible for this project. Furthermore, this survey also identified the community’s awareness to uphold aspects of good governance, including accessibility to information, transparency and accountability.

#### 2. Method

The Social Audit Survey applied a structured questionnaire that comprised data collection on six key perspectives from the community. They are; 1. Demography  
2. Information received on the project, 3. Information received on the Right to Information Act, 4. Community perspectives on the overall project, 5. Disclosure of project implementation to the community, and 6. Constraints experienced by the community during project phases.

Since this is a pilot survey, a random sample size of 60 participants were selected covering a major cross section of the island residents, public institutions and companies whilst balancing gender participation.

#### 3. Survey Findings

The project of Eco-Facility Development in Fuvahmulah city was scheduled to finish in 254 days after the signing of the contract. It is noteworthy to mention here that the employer of the project claims that the works were mainly on schedule with a few delays in some works during the project schedule. This occurred mainly due to unforeseen circumstances like the weather and changes in the scope and design of project works.

It is certainly of good intentions to lead such a project by the government to boost the socio-economic developmental needs of the island. However, the concerns of the community were in how its processes were carried out, which otherwise could have minimized the resentments in the community.





ANTI-CORRUPTION COMMISSION

# BITHUFANGI

Special Edition on the Occasion of International Anti-Corruption Day



2018 | VOLUME 3 NUMBER 3

”كِرَامَتِي وَسَوَابِيهِمْ اَكْرَمُ لَسَرْدِ دَرَاوِيهِمْ،  
 اَكْرَمُ اَرْزَاقِي وَوَجِيهِ اَكْرَمُ سِرْوِيهِمْ فَرَّجَ لِي سِرْمَانِي هُوَ دَر  
 سِرْمَانِي.“  
 - رُوَيْدُ رَزِيْنِي

“He who has any public responsibility  
 should perform his duties without caring  
 [about] criticism.”

- Caliph Umar (R.A)



Golden Award of Information  
Disclosure Best Website  
Award 2016, 2017 & 2018- ACC



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